













2022 - 23 Gender Equality Reporting

Submitted By:

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Dyno Nobel Asia Pacific Pty Limited 38003269010

Dyno Nobel Moranbah Pty Ltd 63115650649

Australian Bio Fert Pty Ltd 55655612409

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#Workplace Overview

Policies and Strategies

1. Do you have a formal policy and/or formal strategy in place that specifically supports gender equality in the following areas?

Recruitment: Yes Policy; Strategy Retention: Yes Strategy

Performance management processes: Yes

Policy

Promotions: Yes.

Strategy

Talent identification/identification of high potentials: YesPolicy; Strategy

Succession planning: Yes

Strategy

Training and development: Yes

Policy; Strategy

Key performance indicators for managers relating to gender equality: YesStrategy

2. Do you have a formal policy and/or formal strategy in place that supports gender equality overall?

YesStrategy

4. If your organisation would like to provide additional information relating to your gender equality policies and strategies, please do so below.

Governing Bodies

Organisation: Incitec Pivot Limited

1.Name of the governing body: Incitec Pivot Limited Board of Directors

2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:





Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	3	5	0

4.Formal section policy and/or strategy: Yes

Selected value: Policy; Strategy

6. Target set to increase the representation of women: Yes

6.1 Percentage (%) of target: 40

6.2 Year of target to be reached: 30/09/2023

Selected value:

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

Yes

Selected value: Strategy

Organisation: Dyno Nobel Asia Pacific Pty Limited

1.Name of the governing body: Incitec Pivot Limited Board of Directors

2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair		
Female (F	Male (M)	Non-Binary
0	1	0
Member		•
Female (F) Male (M)	Non-Binary
3	5	0

4.Formal section policy and/or strategy: Yes



Selected value: Policy; Strategy

Date Created: 07-06-2023

- 6. Target set to increase the representation of women: Yes
 - 6.1 Percentage (%) of target: 40
 - **6.2 Year of target to be reached:** 30/09/2023

Selected value:

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

Yes

Selected value: Strategy

Organisation: Dyno Nobel Moranbah Pty Ltd

1.Name of the governing body: Incitec Pivot Limited Board of Directors

2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member	,		
	Female (F)	Male (M)	Non-Binary
	3	5	0

4.Formal section policy and/or strategy: Yes

Selected value: Policy; Strategy

6. Target set to increase the representation of women: Yes

6.1 Percentage (%) of target: 40

6.2 Year of target to be reached: 30/09/2023





Date Created: 07-06-2023 Selected value:

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

Yes

Selected value: Strategy

Organisation: Australian Bio Fert Pty Ltd

1.Name of the governing body: Incitec Pivot Limited Board of Directors

2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	3	5	0

4.Formal section policy and/or strategy: Yes

Selected value: Policy; Strategy

6. Target set to increase the representation of women: Yes

6.1 Percentage (%) of target: 40

6.2 Year of target to be reached: 30/09/2023

Selected value:

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

Ves

Selected value: Strategy





Organisation: Easy Liquids Pty Ltd

1.Name of the governing body: Incitec Pivot Limited Board of Directors

2.Type of the governing body: Board of Directors

3. Specified governing body type:

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	3	5	0

4.Formal section policy and/or strategy: Yes

Selected value: Policy; Strategy

6. Target set to increase the representation of women: Yes

6.1 Percentage (%) of target: 40

6.2 Year of target to be reached: 30/09/2023

Selected value:

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?

Yes

Selected value: Strategy

2. If your organisation would like to provide additional information relating to your gender equality policies and strategies, please do so below.

Board size and composition are addressed in the Board's charter, which sets out the roles, responsibilities and structure. In addition, the Company's annual Corporate Governance Statement outlines key aspects of the Company's corporate governance framework.



#Action on gender equality

Gender Pay Gaps

Do you have a formal policy and/or formal strategy on remuneration generally?
 Yes

Strategy

1.1 Are specific pay equality objectives included in your formal policy and/or formal strategy?

Yes

To achieve gender pay equity; To ensure no gender bias occurs at any point in the remuneration review process (for example at commencement, at annual salary reviews, out-of-cycle pay reviews, and performance reviews); To implement and/or maintain a transparent and rigorous performance assessment process; Other (provide details)

Other:Annual review of potential gender pay gaps based on grade positioning and experience. Annual post review analysis of outcomes by gender for remuneration reviews and incentive payments.

- 2. What was the snapshot date used for your Workplace Profile? 31/03/2023
- 4. If your organisation would like to provide additional information relating to gender pay gaps in your workplace, please do so below.

Employer action on pay equality

- 1. Have you analysed your payroll to determine if there are any remuneration gaps between women and men (e.g. conducted a gender pay gap analysis)?

 Yes
 - 1.1 When was the most recent gender remuneration gap analysis undertaken?

 Within the last 12 months
 - 1.2 Did you take any actions as a result of your gender remuneration gap analysis?

Identified cause/s of the gaps; Reviewed remuneration decision-making processes; Analysed performance pay to ensure there is no gender bias (including unconscious bias); Analysed performance ratings to ensure there is no gender bias (including unconscious bias); Reported pay equity metrics (including gender pay gaps) to the governing body; Corrected like-for-like gaps



1.3 What type of gender remuneration gap analysis has been undertaken?

A like-for-like gap analysis; A by-level gap analysis; An overall organisation-wide gender pay gap

3. If your organisation would like to provide additional information relating to employer action on pay equity in your workplace, please do so below.

Employee Consultation

1. Have you consulted with employees on issues concerning gender equality in your workplace during the reporting period?

Yes

1.1 How did you consult employees?

Focus groups; Exit interviews

1.2 Who did you consult?

Human resources managers; Management; Employee representative group(s)

2. Do you have a formal policy and/or formal strategy in place on consulting employees about gender equality?

No

Not a priority

3. On what date did your organisation share your last year's public reports with employees and shareholders?

Employees:

Yes

Date:15/11/2022

Shareholder:

Yes

Date:15/11/2022

4. Have you shared previous Executive Summary and IndustryBenchmark reports with the governing body?

Yes

5. If your organisation would like to provide additional information relating to employee consultation on gender equality in your workplace, please do so below.



#Flexible Work

Flexible Working

1. Do you have a formal policy and/or formal strategy on flexible working arrangements?

Yes

Policy

1.1. Please indicate which of the following are included in your flexible working arrangements strategy or policy:

A business case for flexibility has been established and endorsed at the leadership level

Yes

The organisation's approach to flexibility is integrated into client conversations

No

Not aware of the need

Employees are surveyed on whether they have sufficient flexibility

Nc

Not aware of the need

Employee training is provided throughout the organisation

No

Insufficient resources/expertise; Other

Other: Support guide exists to support policy/procedure

The impact of flexibility is evaluated (e.g. reduced absenteeism, increased employee engagement)

Yes

Flexible working is promoted throughout the organisation

Yes

Targets have been set for engagement in flexible work

No

Not a priority





Metrics on the use of, and/or the impact of, flexibility measures are reported to the governing body

No

Insufficient resources/expertise

Metrics on the use of, and/or the impact of, flexibility measures are reported to key management personnel

No

Insufficient resources/expertise

Leaders are held accountable for improving workplace flexibility

No

Not a priority

Leaders are visible role models of flexible working

Yes

Manager training on flexible working is provided throughout the organisation

Yes

Targets have been set for men's engagement in flexible work

No

Not a priority

Team-based training is provided throughout the organisation

No

Not a priority

Other: No

2. Do you offer any of the following flexible working options to MANAGERS in your workplace?

Carer's leave: Yes

SAME options for women and menFormal options are available; Informal options are available

Compressed working weeks: Yes

SAME options for women and menFormal options are available; Informal options are available

Flexible hours of work: Yes

SAME options for women and menFormal options are available; Informal options are available





Job sharing: Yes

SAME options for women and men

Formal options are available; Informal options are available

Part-time work: Yes

SAME options for women and menFormal options are available; Informal options are available

Purchased leave: Yes

SAME options for women and menFormal options are available; Informal options are available

Remote working/working from home: Yes

SAME options for women and menFormal options are available; Informal options are available

Time-in-lieu: Yes

SAME options for women and men

Formal options are available; Informal options are available

Unpaid leave: Yes

SAME options for women and menFormal options are available; Informal options are available

3. Are your flexible working arrangement options for NON-MANAGERS the same as the options for managers above?

Yes

5. Did you see an increase, overall, in the approval of FORMAL flexible working arrangements for your workforce between the 2021-22 and the 2022-23 reporting periods?

Yes, women and men

7. If your organisation would like to provide additional information relating to flexible working and gender equality in your workplace, please do so below.

#Employee Support

Paid Parental leave

1. Do you provide employer-funded paid parental leave in addition to any government-funded parental leave scheme?

Yes, we offer employer funded parental leave using the primary/secondary carer definition

1.1. Do you provide employer funded paid parental leave for primary carers in addition to any government funded parental leave scheme?





Yes

1.1.a. Please indicate whether your employer-funded paid parental leave for primary carers is available to:

Women only

1.1.b. Please indicate whether your employer-funded paid parental leave for primary carers covers:

Birth; Adoption

1.1.c. How do you pay employer funded paid parental leave to primary carers?

Paying the employee's full salary

1.1.d. Do you pay superannuation contribution to your primary carers while they are on parental leave?

Yes, on employer funded parental leave

1.1.e. How many weeks (minimum) of employer funded paid parental leave for primary carers is provided?

12

- 1.1.f. What proportion of your total workforce has access to employer funded paid parental leave for primary carers, including casuals? 10-20%
- 1.1.g. Do you require primary carers to work for the organisation for a certain amount of time (a qualifying period) before they can access employer funded parental leave?

Yes

How long is the qualifying period (in months)?

1.1.h. Do you require primary carers to take employer funded paid parental leave within a certain time period after the birth, adoption, surrogacy and/or stillbirth?

Yes

Within 6 months

- 1.2. Do you provide employer funded paid parental leave for secondary carers in addition to any government funded parental leave scheme?

 Yes
 - 1.2.a. Please indicate whether your employer-funded paid parental leave for secondary carers is available to:

All, regardless of gender

1.2.b. Please indicate whether your employer-funded paid parental leave for secondary carers covers:

Birth; Adoption

1.2.c. How do you pay employer funded paid parental leave to Secondary carers?

Paying the employee's full salary





1.2.d. Do you pay superannuation contribution to your secondary carers while they are on parental leave?

Yes, on employer funded parental leave

1.2.e. How many weeks (minimum) of employer funded paid parental leave for secondary carers is provided?

- 1.2.f. What proportion of your total workforce has access to employer funded paid parental leave for secondary carers, including casuals? 81-90%
- 1.2.g. Do you require secondary carers to work for the organisation for a certain amount of time (a qualifying period) before they can access employer funded parental leave?

Yes

How long is the qualifying period (in months)?

1.2.h. Do you require secondary carers to take employer funded paid parental leave within a certain time period after the birth, adoption, surrogacy and/or stillbirth?

Yes

Within 6 months

2. If your organisation would like to provide additional information relating to paid parental leave and gender equality in your workplace, please do so below.

Support for carers

1. Do you have a formal policy and/or formal strategy to support employees with family or caring responsibilities?

Yes

Policy

- 2. Do you offer any of the following support mechanisms for employees with family or caring responsibilities?
 - 2.1. Employer subsidised childcare

No

2.2. Return to work bonus (only select if this bonus is not the balance of paid parental leave)

No

Not a priority





2.3. Breastfeeding facilities

Yes

Available at SOME worksites

2.4. Childcare referral services

No

Insufficient resources/expertise

- 2.5. Coaching for employees on returning to work from parental leave
- 2.6. Targeted communication mechanisms (e.g. intranet/forums)
- 2.7. Internal support networks for parents

No

2.8. Information packs for new parents and/or those with elder care responsibilities

No

2.9. Parenting workshops targeting fathers

No

2.10. Parenting workshops targeting mothers

No

2.11. Referral services to support employees with family and/or caring responsibilities

Yes

Available at ALL worksites

2.12. Support in securing school holiday care

No

2.13. On-site childcare

No

2.14. Other details: No

3. If your organisation would like to provide additional information relating to support for carers in your workplace, please do so below.





Sexual harassment, harassment on the grounds of sex or discrimination

U	unds of sex of discrimination
1.	Do you have a formal policy and/or formal strategy on the prevention and response to sexual harassment, harassment on the grounds of sex or discrimination? Yes Policy
1.3	B Do you provide a grievance process in your sexual harassment policy and/or strategy? Yes
2.	Do you provide training on the prevention of sexual harassment, harassment on the ground of sex or discrimination to the following groups? All Managers: Yes
	Other Provide Details: In addition, adhoc leadership training available Voluntary question: All Non-Managers Yes
9.	If your organisation would like to provide additional information relating to measures to prevent and response to sexual harassment, harassment on the grounds of sex or discrimination, please do so below.



nı	ly or domestic violence
1.	Do you have a formal policy and/or formal strategy to support employees who are experiencing family or domestic violence? Yes Policy
2.	Other than a formal policy and/or formal strategy, do you have the following support mechanisms in place to support employees who are experiencing family or domestic violence? A domestic violence clause is in an enterprise agreement or workplace agreement Yes
	Confidentiality of matters disclosed Yes
	Protection from any adverse action or discrimination based on the disclosure of domestic violence Yes
	Employee assistance program (including access to psychologist, chaplain or counsellor) Yes
	Emergency accommodation assistance No
	Insufficient resources/expertise
	Provision of financial support (e.g. advance bonus payment or advanced pay) Yes

Flexible working arrangements

Yes

Offer change of office location





Yes

Access to medical services (e.g. doctor or nurse)

Yes

Training of key personnel

No

Other

Provide Details: We rely on external subject matter experts and our internal health services team's capability to support employees experiencing family or domestic violence

Referral of employees to appropriate domestic violence support services for expert advice

Yes

Workplace safety planning

Yes

Access to paid domestic violence leave (contained in an enterprise/workplace agreement)

Yes

Is the leave period unlimited?

No

How may days are provided?

5

Access to paid domestic violence leave (not contained in an enterprise/workplace agreement)

Yes

Is the leave period unlimited?

No

How may days are provided? 5

Access to unpaid domestic violence leave (contained in an enterprise/workplace agreement)





No

Other

Provide Details:This leave would be offered and covered under our personal leave policy (unpaid leave)

Access to unpaid leave

Yes

Is the leave period unlimited?

Yes

Other: No

Provide Details:

2. If your organisation would like to provide additional information relating to family and domestic violence affecting your workplace, please do so below

Domestic and Family Violence Policy published on Company Intranet. Policy provides for 5 days of paid domestic violence leave per year (above NES requirement). EAP Counselling available to all employees.

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
1. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
were promoted?			Managers	9	34	43
			Non-managers	22	64	87
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	1	1	2
			Non-managers	2	0	2
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
2. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
including partners with an employment contract) were			Managers	8	33	41
employment contract) were internally appointed?			Non-managers	22	113	135
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	1	7	8
			Non-managers	8	20	28
		Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	1	0	1
			Non-managers	3	3	6
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	1	0	1
			Non-managers	0	1	1
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
B. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	1	1	2
including partners with an employment contract) were			Managers	11	32	43
externally appointed?			Non-managers	66	199	265
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	1	6	7
			Non-managers	28	28	56
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	2	2	4
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	1	1	2
			Non-managers	3	0	3
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0

^{*} Total employees includes Non-binary

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
4. How many employees	Full-time	e Permanent	CEO, KMPs, and HOBs	0	1	1
(including partners with an employment contract)			Managers	13	36	49
voluntarily resigned?			Non-managers	60	189	249
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	1	2	3
			Non-managers	11	17	28
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	1	0	1
			Non-managers	5	4	9
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
5. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
nave taken primary carer's parental leave (paid and/or			Managers	3	0	3
parentar leave (paid and/or unpaid)?			Non-managers	22	0	22
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	1	0	1
			Non-managers	7	0	7
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
6. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
have taken secondary carer's parental leave (paid			Managers	0	2	2
and/or unpaid)?			Non-managers	0	32	32
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	1	1
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	1	1
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0

^{*} Total employees includes Non-binary

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
7. How many employees ceased employment before returning to work from	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
parental leave, regardless of when the leave commenced?		Managers	0	0	0	
			Non-managers	1	0	1
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0

^{*} Total employees includes Non-binary

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
1. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
were promoted?			Managers	7	17	24
			Non-managers	12	31	43
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	1	1	2
			Non-managers	2	0	2
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
2. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
including partners with an			Managers	7	20	27
employment contract) were internally appointed?	:		Non-managers	13	93	106
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
		. med . em. eemade	Managers	1	7	8
			Non-managers	7	19	26
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	1	0	1
			Non-managers	3	3	6
		Fixed-Term Contract	•	0	0	0
		Tixed Term Contract	Managers	1	0	1
			Non-managers	0	1	1
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
	IN/A	Casuai	Managers	0	0	0
			Non-managers	0	0	0
3. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	1	1	2
including partners with an	ruii-iiiile	Permanent				
employment contract) were			Managers	8	18	26
externally appointed?		F: 1.T. 0 1 1	Non-managers	46	152	198
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	1	5	6
	D+ 1'	D	Non-managers	14	10	24
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	1	1	2
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	1	1	2
			Non-managers	2	0	2
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0

^{*} Total employees includes Non-binary

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
1. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
including partners with an employment contract)			Managers	10	16	26
oluntarily resigned?			Non-managers	31	121	152
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	1	2	3
			Non-managers	3	11	14
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	1	0	1
			Non-managers	3	4	7
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
5. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
nave taken primary carer's			Managers	2	0	2
parental leave (paid and/or unpaid)?			Non-managers	13	0	13
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	1	0	1
			Non-managers	6	0	6
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
6. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
nave taken secondary			Managers	0	1	1
carer's parental leave (paid and/or unpaid)?			Non-managers	0	18	18
• /		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	1	1
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	1	1
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
	*** *		Managers	0	0	0
			Non-managers	0	0	0

^{*} Total employees includes Non-binary

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
7. How many employees ceased employment before returning to work from	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
parental leave, regardless of when the leave commenced?			Managers	0	0	0
			Non-managers	0	0	0
	Fixed	Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time Permanent Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0	
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0

^{*} Total employees includes Non-binary

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
1. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
vere promoted?			Managers	0	10	10
			Non-managers	3	23	26
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
2. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
(including partners with an employment contract) were internally appointed?			Managers	1	13	14
			Non-managers	9	20	29
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
		N	Non-managers	1	1	2
	Part-time Permanent	Permanent	CEO, KMPs, and HOBs	0	0	0
		Managers	0	0	0	
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
B. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
including partners with an employment contract) were			Managers	2	11	13
externally appointed?			Non-managers	16	42	58
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	1	1
			Non-managers	11	13	24
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	1	1	2
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0

^{*} Total employees includes Non-binary

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
1. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
including partners with an employment contract)			Managers	0	14	14
oluntarily resigned?			Non-managers	19	51	70
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	6	4	10
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
5. How many employees have taken primary carer's parental leave (paid and/or unpaid)?	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	4	0	4
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time Permanent	Permanent	CEO, KMPs, and HOBs	0	0	0
		Managers	0	0	0	
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
6. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
nave taken secondary carer's parental leave (paid			Managers	0	1	1
and/or unpaid)?			Non-managers	0	11	11
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0

^{*} Total employees includes Non-binary

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
7. How many employees ceased employment before returning to work from	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
parental leave, regardless of when the leave commenced?			Managers	0	0	0
			Non-managers	1	0	1
	Fixed	Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time Permanent Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0	
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0

^{*} Total employees includes Non-binary

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
1. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
were promoted?			Managers	2	7	9
			Non-managers	7	10	18
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
2. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
including partners with an employment contract) were internally appointed?	•		Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
		. med reim Geimaet	Managers	0	0	0
			Non-managers	0	0	0
	Part-time Permanent	Permanent	CEO, KMPs, and HOBs	0	0	0
		Managers	0	0	0	
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
		Tixod Tomi Comidae	Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
	13/73	Gasuai	Managers	0	0	0
			Non-managers	0	0	0
3. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
including partners with an		i Gillialiciil		1	3	4
employment contract) were externally appointed?			Managers Non-managers	4	5	9
Actinally appointed:		Fixed Term Contract	-	0	0	0
		r ixeu-reitii Contract	CEO, KMPs, and HOBs	0	0	0
			Managers Non-managers	3	5	8
	Part-time	Permanent		0	0	
	rait-uill e	remanent	CEO, KMPs, and HOBs			0
			Managers	0	0	0
		Fixed Term Cont. 1	Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	1	0	1
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0

^{*} Total employees includes Non-binary

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
1. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	1	1
including partners with an employment contract)			Managers	3	6	9
voluntarily resigned?			Non-managers	10	17	27
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	2	2	4
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	2	0	2
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
5. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
nave taken primary carer's			Managers	1	0	1
parental leave (paid and/or unpaid)?			Non-managers	5	0	5
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time Permanent	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	1	0	1
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	N/A	Casual	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
6. How many employees	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
nave taken secondary			Managers	0	0	0
carer's parental leave (paid and/or unpaid)?			Non-managers	0	3	3
, ,		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
		i maa i amii aatii	Managers	0	0	0
			Non-managers	0	0	0
	Part-time	Permanent	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
		Tixou Torrii Corillact	Managers	0	0	0
			•	0	0	0
	N/A	Casual	Non-managers CEO, KMPs, and HOBs	0	0	0
	11/1/4	Gasuai	Managers	0	0	0
			IVIALIAUEIS	U	U	U

^{*} Total employees includes Non-binary

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
7. How many employees ceased employment before returning to work from	Full-time	Permanent	CEO, KMPs, and HOBs	0	0	0
parental leave, regardless of when the leave commenced?			Managers	0	0	0
			Non-managers	0	0	0
	Fixed	Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0
	Part-time Permanent Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0	
			Managers	0	0	0
			Non-managers	0	0	0
		Fixed-Term Contract	CEO, KMPs, and HOBs	0	0	0
			Managers	0	0	0
			Non-managers	0	0	0

^{*} Total employees includes Non-binary

		No. of er	nployees	Number of ap graduates	prentices and (combined)	Total employees**
Occupational category*	Employment status	F	М	F	M	employees
Managers	Full-time permanent	64	243	2	5	314
	Full-time contract	0	1	0	0	1
	Part-time permanent	5	1	0	0	6
Professionals	Full-time permanent	123	298	0	2	423
	Full-time contract	5	7	0	0	12
	Part-time permanent	16	1	0	0	17
	Part-time contract	2	1	0	0	3
Technicians And Trades Workers	Full-time permanent	43	319	0	0	362
	Full-time contract	2	5	0	0	7
	Part-time permanent	2	3	0	0	5
	Part-time contract	1	0	0	0	1
Clerical And Administrative Workers	Full-time permanent	112	35	0	0	148
	Full-time contract	5	3	0	0	8
	Part-time permanent	15	1	0	0	16
	Part-time contract	2	0	0	0	2
Sales Workers	Full-time permanent	1	20	0	0	21
Machinery Operators And Drivers	Full-time permanent	87	468	0	0	555
	Full-time contract	18	24	0	0	42
	Part-time permanent	15	9	0	0	24
	Part-time contract	2	1	0	0	3
Labourers	Full-time permanent	2	9	0	0	11

^{*} Categorised using ANZSCO major group codes (this means Professionals who are also Managers are categorised as Professionals)
** Total employees includes Non-binary

			No. of employees	
Manager category	Employment status	F	М	Total*
CEO	Full-time permanent	1	0	1
КМР	Full-time permanent	0	2	2
НОВ	Full-time permanent	2	3	5
GM	Full-time permanent	8	35	43
	Full-time contract	0	1	1
SM	Full-time permanent	24	86	110
	Part-time permanent	2	1	3
ОМ	Full-time permanent	31	122	153
	Part-time permanent	3	0	3

^{*} Total employees includes Non-binary

		No. of er	nployees	Number of ap graduates	prentices and (combined)	Total employees**
Occupational category*	Employment status	F	М	F	М	етрюуеез
Managers	Full-time permanent	41	128	1	0	170
	Full-time contract	0	1	0	0	1
	Part-time permanent	4	1	0	0	5
Professionals	Full-time permanent	67	110	0	1	178
	Full-time contract	5	5	0	0	10
	Part-time permanent	14	0	0	0	14
	Part-time contract	2	1	0	0	3
Technicians And Trades Workers	Full-time permanent	5	105	0	0	110
	Full-time contract	0	1	0	0	1
	Part-time permanent	2	2	0	0	4
	Part-time contract	1	0	0	0	1
Clerical And Administrative Workers	Full-time permanent	47	9	0	0	56
	Full-time contract	3	2	0	0	5
	Part-time permanent	10	0	0	0	10
	Part-time contract	1	0	0	0	1
Machinery Operators And Drivers	Full-time permanent	52	369	0	0	421
	Full-time contract	10	14	0	0	24
	Part-time permanent	3	8	0	0	11
	Part-time contract	1	1	0	0	2
Labourers	Full-time permanent	2	9	0	0	11

^{*} Categorised using ANZSCO major group codes (this means Professionals who are also Managers are categorised as Professionals)

** Total employees includes Non-binary

			No. of employees	
Manager category	Employment status	F	М	Total*
CEO	Full-time permanent	1	0	1
КМР	Full-time permanent	0	2	2
НОВ	Full-time permanent	1	3	4
GM	Full-time permanent	8	22	30
	Full-time contract	0	1	1
SM	Full-time permanent	15	42	57
	Part-time permanent	2	1	3
ОМ	Full-time permanent	17	59	76
	Part-time permanent	2	0	2

^{*} Total employees includes Non-binary

		No. of er	nployees	Number of ap graduates	prentices and (combined)	Total employees**
Occupational category*	Employment status	F	М	F	M	employees
Managers	Full-time permanent	7	58	1	5	71
Professionals	Full-time permanent	24	111	0	1	136
	Full-time contract	0	1	0	0	1
	Part-time permanent	1	0	0	0	1
Technicians And Trades Workers	Full-time permanent	31	179	0	0	210
	Full-time contract	2	3	0	0	5
Clerical And Administrative Workers	Full-time permanent	15	0	0	0	15
	Part-time permanent	1	0	0	0	1
Sales Workers	Full-time permanent	0	2	0	0	2
Machinery Operators And Drivers	Full-time permanent	32	32	0	0	64
	Full-time contract	8	9	0	0	17
	Part-time permanent	12	1	0	0	13
	Part-time contract	1	0	0	0	1

^{*} Categorised using ANZSCO major group codes (this means Professionals who are also Managers are categorised as Professionals)
** Total employees includes Non-binary

		No. of employees			
Manager category	Employment status	F	М	Total*	
GM	Full-time permanent	0	3	3	
SM	Full-time permanent	2	22	24	
ОМ	Full-time permanent	6	38	44	

^{*} Total employees includes Non-binary

		No. of employees		Number of apprentices and graduates (combined)		Total
Occupational category*	Employment status	F	М	F	М	employees**
Managers	Full-time permanent	16	57	0	0	73
	Part-time permanent	1	0	0	0	1
Professionals	Full-time permanent	32	77	0	0	109
	Full-time contract	0	1	0	0	1
	Part-time permanent	1	1	0	0	2
Technicians And Trades Workers	Full-time permanent	7	35	0	0	42
	Full-time contract	0	1	0	0	1
	Part-time permanent	0	1	0	0	1
Clerical And Administrative Workers	Full-time permanent	50	26	0	0	77
	Full-time contract	2	1	0	0	3
	Part-time permanent	4	1	0	0	5
	Part-time contract	1	0	0	0	1
Sales Workers	Full-time permanent	1	18	0	0	19
Machinery Operators And Drivers	Full-time permanent	3	67	0	0	70
	Full-time contract	0	1	0	0	1

^{*} Categorised using ANZSCO major group codes (this means Professionals who are also Managers are categorised as Professionals)
** Total employees includes Non-binary

		No. of employees		
Manager category	Employment status	F	М	Total*
НОВ	Full-time permanent	1	0	1
GM	Full-time permanent	0	10	10
SM	Full-time permanent	7	22	29
ОМ	Full-time permanent	8	25	33
	Part-time permanent	1	0	1

^{*} Total employees includes Non-binary

